

Management presentation 9M 2016 financial results 30 November 2016



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Thiancial information and rounding

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# 1. Business highlights

# Macro and industry overview

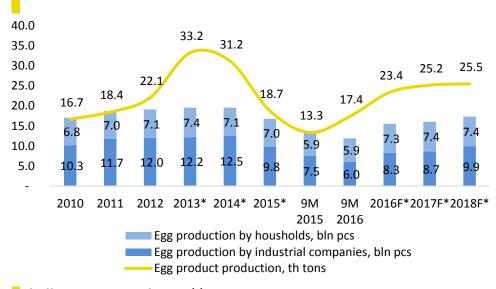
Macroeconomic stability in Ukraine has been improving in 2016, as reflected by decelerating inflation YoY, slower currency depreciation and a mild GDP recovery:

- GDP up 0.1 YoY in Q1 2016, 1.4% YoY in Q2 2016 and 1.8% YoY in Q3 2016
- FX market has been rather stable since March, however the Ukrainian Hryvnia depreciated 18% YoY against the US dollar during 9M 2016
- Inflation has accelerated since June to 7.9% YoY in September driven by increased utility tariffs (electricity and gas). However according to IMF, inflation will not exceed 15.1% at the year end (2015: CPI of 48.7%)
- Retail trade turnover on a slow recovery from February, rising to 3.3%
   YoY in September

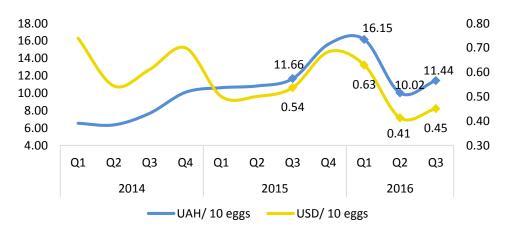
Increasing costs, low purchasing power of population and changes in the tax regime for agricultural producers limiting the development of industrial egg production

- In 9M 2016 industrial production of shell eggs declined 20% YoY mainly due to subdued private consumption that largely resulted from adverse exchange rate movements over the last 2.5 years
- During Q2 and Q3 2016 the price of shell eggs in the national currency declined by 2% and 7% YoY\*\* respectively. This, combined with the ongoing devaluation and rising production costs, adds pressure on industrial producers of shell eggs
- Price of feed in Ukraine grew more than 10%\*\* YoY as a result of inflation and an increase in grain prices as a result of renewal of export VAT refunds

#### Egg and egg product production in Ukraine



#### Shell egg price in Ukraine\*\*



Source: SSCU, Pro-consulting, Company data

<sup>\*</sup>Excluding the Autonomous Republic of Crimea, the city of Sevastopol and military conflict zone

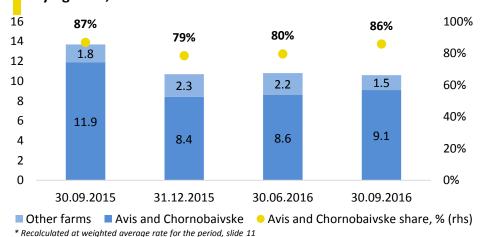
<sup>\*\*</sup>Company data

# 2. Operations overview

# Shell egg segment

- The decline in number of laying hens by 23% YoY to 10.6 mln heads was in response to lower demand for shell eggs in Ukraine. As a result, production of shell eggs decreased by 31% YoY to 1,895 mln units
- Sales of shell eggs declined by 53% YoY to 1,093 mln units due to weak domestic demand affected by lower consumers' purchasing power and a sales price below costs
- The share of sales through supermarkets has increased significantly reaching 58% of total sales, whilst the share of sales to the lower margin wholesale channel reduced to 25%
- Exports of shell eggs decreased by 42% YoY to 189 mln units. The main reason for this
  decline was the unstable situation in Iraq, one of the Company's key markets for shell
  egg exports (in 9M 2016 sales to Iraq declined by 49% YoY)
- However, the share of shell egg export sales rose to 17% thanks to the diversification of the Company's export destinations into UAE, Moldova, Azerbaijan and Liberia
- The average sales price of shell eggs increased by 12% YoY to 1.26 UAH per unit, excluding VAT due to a higher Q1 2016 sales price and an increased share of sales to supermarkets and for export
- Shell egg segment's revenue decreased by 55% YoY to USD 54.4 mln as a result of reduced sales volumes
- Gross loss resulted from the increased cost of sales per unit and loss from revaluation of biological assets
- The segment's loss amounted to USD 18.7 mln as in Q2 and Q3 the Company sold eggs at a price lower than cost of sales

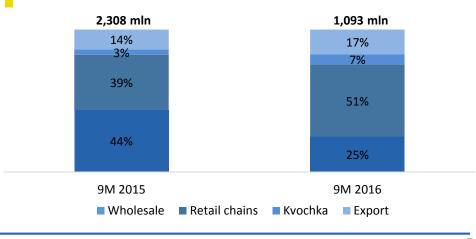
#### Laying flock, mln hens



#### Key figures

	9M 2015	9M 2016	%
Production, mln eggs	2,735	1,895	(31%)
Sales, mln eggs	2,308	1,093	(53%)
Processing, mln eggs	558	732	31%
Average sales price, UAH/egg	1.13	1.26	12%
Average sales price, USD/egg	0.053	0.050	(6%)
Revenue, USD'000	121,365	54,375	(55%)
Export, % of sales	24%	28%	4 p.p.
Revenue, % of total sales	69%	49%	(20 p.p.)
Gross profit, USD'000	1,335	(5,129)	-
Gross profit margin, %	1%	-	-
Profit (loss), USD'000	(25,548)	(18,713)	-

#### Sales structure by volume, %



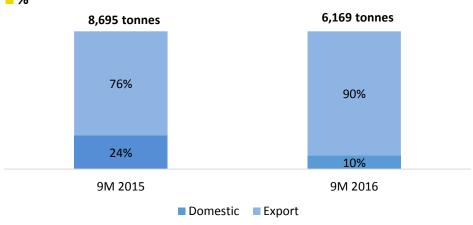
# Dry egg product segment

- Production of dry egg products increased by 31% YoY to 8,612 tonnes in response to unfavourable sales conditions for shell eggs in Ukraine and to avoid the accumulation of inventories of shell eggs
- Sales declined by 29% YoY to 6,169 tonnes due to untypically high sales in 2015 (sales of inventories with an expired shelf life of 2,129 tonnes)
- Exports declined by 15% YoY to 5,570 tonnes mainly due to the decline of sales in the Far East
- The Company expanded its geographic sales outreach to 15 countries in the EU, Asia, the Far East, the Middle East and North Africa
- Sales to the European market amounted to 58% of exports of dry egg products
- The average sales price of dry egg products increased 2% YoY to USD 5.66/kg due to changes in sales breakdown within product mix and geography, as well as an increased share of export sales
- The segment's revenue was down 28% YoY to USD 34.9 mln and gross profit declined by 32% YoY to USD 6.9 mln as a result of the decrease in sales volumes and a slight increase in cost per kg of dry egg products
- Gross profit margin remained relatively flat YoY
- The segment's loss amounted to USD 3.8 mln

#### Key figures

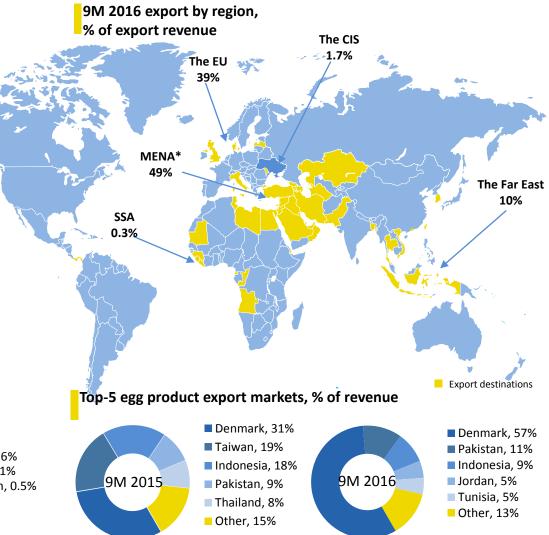
<u> </u>	9M 2015	9M 2016	%
Production, tn of egg products	6,567	8,612	31%
Sales, tn of egg products	8,695	6,169	(29%)
Average sales price, USD/egg	5.57	5.66	2%
Revenue, USD'000	48,440	34,931	(28%)
Export, % of sales	88%	95%	7 p.p.
Revenue, % of total sales	27%	31%	4 p.p.
Gross profit, USD'000	10,125	6,870	(32%)
Gross profit margin, %	21%	20%	(1 p.p)
Profit (loss), USD'000	(29,421)	(3,826)	-

# Sales structure by volume, %



## **Exports strategy**

- Export revenue of USD 48.1 mln or 43% of the consolidated revenue
- Shell egg exports continue to be largely affected by ongoing military hostilities and political uncertainty in MENA, one of the Company's key export markets
- However, export sales of egg products to the Middle East performed well in the nine month period, rising slightly as a result of simpler logistics and longer shelf life of egg products compared to shell eggs The Company believes that if the situation further stabilises in the region, it will be able to increase supplies in the region and achieve the pre-crisis level of sales
- Due to high albumin supply from the EU and the USA, alongside increased competition, exports to the Far East have declined. The Company believes that this trend is temporary and plans to restore its supplies to the region, which is one of the largest consumers for albumin, in the near term
- The Company aims to further grow its presence in the EU. In 9M 2016 sales to the EU generated 39% of the export revenue (9M 2015: 19%)



#### Top-5 egg export markets, % of revenue



\*Including Turkey and Pakistan

# 3. Financial performance

### Revenue and EBITDA

# The consolidated revenue declined 37% YoY to USD 111.1 mln Negative influence:

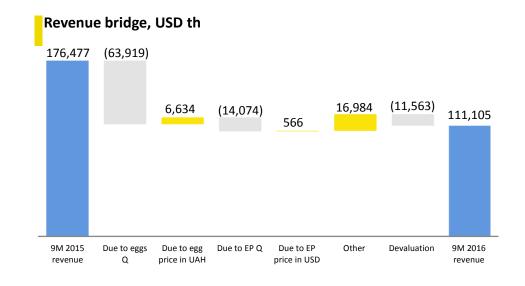
- 18% YoY\* devaluation of the Ukrainian Hryvnia against the US dollar
- 53% YoY and 29% YoY decrease in sales of shell eggs and dry egg products respectively

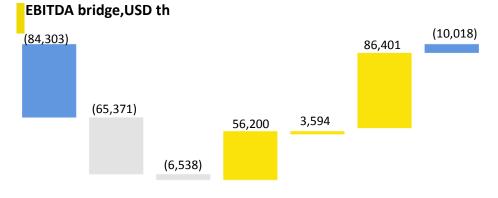
#### Positive influence:

- A 12% YoY increase in the average sales price of shell eggs in the Ukrainian Hryvnia. In dollar terms the price of shell eggs fell 6% YoY to USD 0.050 egg
- A 2% YoY increase in the average sales price of dry egg products in the US dollar terms due to increased share of exports to 43% of consolidated revenue
- Increase in other income from revenue of grain trading operations

#### Negative EBITDA of USD 10.0 mln was due to:

- 37% YoY decrease in consolidated revenue
- Loss from the revaluation of biological assets due to decline in poultry flock
- Provisions for doubtful debts of USD 20.5 mln in other operational expenses and decrease in income from special VAT regime for agricultural producers also had a negative impact

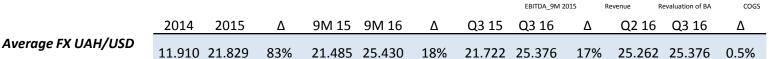




SG&A

Other operating

income/(expenses)



Source: Company data, NBU

EBITDA 9M 2016

<sup>\*</sup> Recalculated at weighted average rate for the period

## Cost of sales

#### Q3 2016 vs Q2 2016:

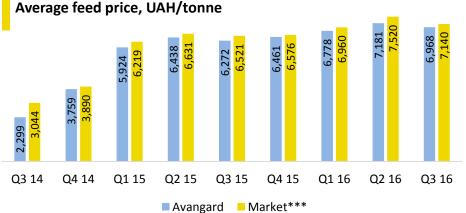
- Shell egg price in UAH and USD increased by 11% QoQ and 10% QoQ respectively
- Cost per egg in UAH and USD declined by 3% QoQ each due to slight seasonal decrease in grain prices
- The cost per kg of egg products in dollar terms remained flat QoQ

#### 9M 2016:

- Cost of sales in dollar terms fell by 37% YoY mainly due to a decrease in shell egg and egg product sales
- Cost per egg in UAH rose 16% YoY due to the increase in cost of elements of feed in the Ukrainian market and increase in the utilities tariffs
- In USD terms the cost of sales of shell eggs fell 2% YoY due to devaluation of the Ukrainian Hryvnia
- Cost per kg of egg products in dollar terms rose 3% YoY driven by the increased cost per egg used for processing

#### Gross profit and net loss:

- Gross profit declined 75% YoY due to the decline in revenue and increase in the cost of sales per unit
- Net loss reduced fourfold to USD 38.8 mln affected by softer Q2 and Q3 operational performance resulting from lower sales and unfavourable prices in the domestic market



	= / Wangara	
* Recalculated at weighted average	ge rate for the period, slide 11	

<sup>\*\*</sup> In volume terms average recipe of feed consists of grains (50%), oils (41%) and others (9%)

1	Q2 2016	Q3 2016	%	9M 2015	9M 2016	%
	24,822	46,358*	87%	176,477	111,105	(37%)
Average shell egg price, UAH/egg	1.00	1.11	11%	1.13	1.26	12%
Average shell egg price, USD/egg	0.040	0.044	10%	0.053	0.050	(6%)
Average egg products price USD/kg	5.64	5.69	1%	5.57	5.66	2%
ales	26,844	44,938*	67%	166,147	103,984	(37%)
Cost per egg, UAH/egg	1.30	1.26	(3%)	1.09	1.26	16%
Cost per egg, USD/egg	0.051	0.049	(3%)	0.051	0.050	(2%)
Cost per egg products, USD/kg	4.62	4.62	0%	4.41	4.55	3%
ofit/(Loss)	(5,713)	496*	-	12,920	3,173	(75%)
it/(Loss)	(28,825)	(6,139)*	-	(150,486)	(38,769)	-
margin	(22,556) -	2,450 5%	-	(84,303) -	(10,018) -	-
	Average shell egg price, UAH/egg Average shell egg price, USD/egg Average egg products price USD/kg ales Cost per egg, UAH/egg Cost per egg, USD/egg Cost per egg products, USD/kg ofit/(Loss)	Average shell egg price, UAH/egg Average shell egg price, USD/egg Average egg products price USD/kg ales 26,844 Cost per egg, UAH/egg Cost per egg, USD/egg 0.051 Cost per egg products, USD/kg ofit/(Loss) (5,713)  it/(Loss) (28,825)	24,822 46,358*  Average shell egg price, UAH/egg Average shell egg price, USD/egg Average egg products price USD/kg  ales Cost per egg, UAH/egg Cost per egg, USD/egg Cost per egg products, USD/kg  ofit/(Loss)  24,822 46,358*  1.00 1.11 5.64 5.69 26,844 44,938* 0.051 0.049 4.62 4.62 4.62 5.64 6.139)* 6.130 6.139)*	24,822 46,358* 87%  Average shell egg price, UAH/egg Average shell egg price, USD/egg Average egg products price USD/kg ales Cost per egg, UAH/egg Cost per egg, USD/egg Cost per egg products, USD/kg ofit/(Loss) (28,825) (6,139)* C(22,556) 2,450  1.00 1.11 11% 11% 10% 10% 10% 10% 10% 10% 10% 1	24,822 46,358* 87% 176,477  Average shell egg price, UAH/egg Average shell egg price, USD/egg Average egg products price USD/kg ales  Cost per egg, UAH/egg Cost per egg, USD/egg Cost per egg products, USD/kg  fit/(Loss)  24,822 46,358* 87% 176,477  1.13  1.14  1.15  1.15  1.15  1.16  1.17  1.18  1.18  1.19  1.26  1.30  1.26  1.30  1.26  1.30  1.26  1.30  1.26  1.30  1.26  1.30  1.26  1.30  1.26  1.30  1.26  1.30  1.26  1.30  1.29  1.30  1.26  1.30  1.29  1.30  1.29  1.30  1.29  1.30  1.30  1.40  1.41  1.50  1.5	Average shell egg price, UAH/egg

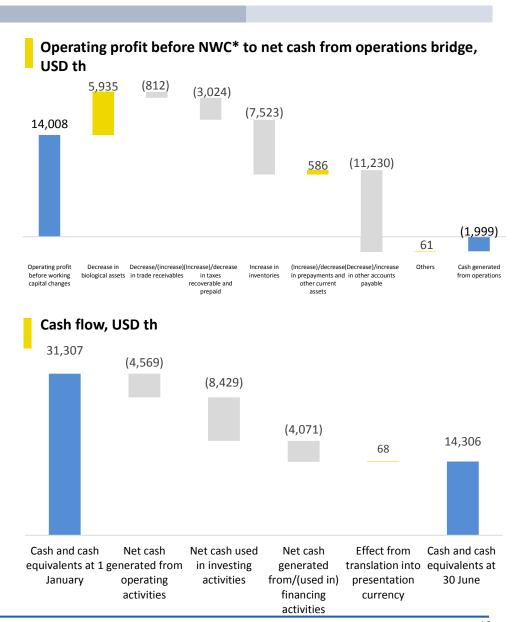
#### Cost of sales for shell egg, UAH/egg

	Q2 2016	Q3 2016	%
Feed**	0.898	0.871	(3%)
Grains	0.200	0.192	(4%)
Oils	0.507	0.489	(4%)
Other	0.191	0.190	(1%)
Labor	0.063	0.061	(3%)
Depreciation	0.067	0.066	(1%)
Packing, veterinary medicines	0.109	0.104	(5%)
Other	0.162	0.162	0
Total	1.299	1.264	(3%)

<sup>\*\*\*</sup>Avangard average recipe, volume

# Working capital and cash flow

- Cash outflow from operating activities amounted to USD 4.6 mln due to the reduced operating profit from unfavourable pricing in the domestic market in Q2 and Q3 2016 at high cost per unit of output
- Net cash used in investing activities amounted to USD 8.4 mln for maintenance capex
- Net cash used in financing activities was USD 4.1 mln
- Net cash outflow amounted to USD 17.1 mln
- Cash and cash equivalents decreased to USD 14.3 mln due to the outflow of funds from operating, financing and investing activities

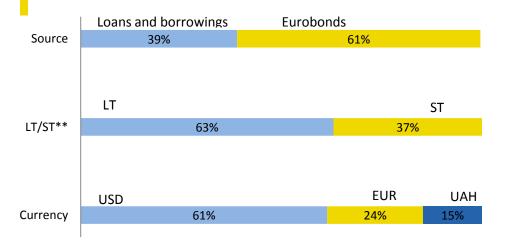


## Debt structure

- Total debt rose to USD 345.3 mln as a result of PIK payment accumulation
- Net debt increased to USD 330.9 mln
- The debt portfolio mainly consists of Eurobonds, loans and borrowings
- 85% of debt is USD and EUR denominated
- 63%\*\* of all debt is a long term debt
- Eurobond represents 61% of total debt
- In August 2016, the Company completed negotiations with JSC
   "Oschadbank" and successfully restructured its debt. The main terms of the restructuring are the following:
  - I. Translation of debt from the US dollar to the Ukrainian Hryvnia at the rate of UAH 25.65 per USD
  - II. Interest of 12.5% per annum

Debt structure as at the period end, %

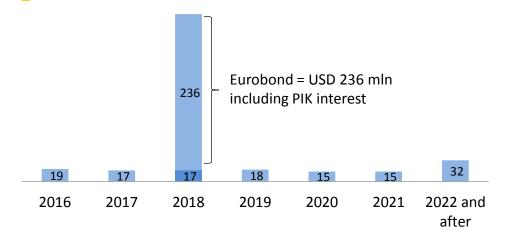
III. Maturity was extended to 2022 with a grace period until 2018



#### Debt structure, USD th

	31.12.2015	31.06.2016	31.09.2016
Total Debt	336,354	343,434	345,253
Long-term loans	64,423	56,871	52,164
Current portion of long-term debt	19,015	25,800	31,418
Long-term finance lease (incl. VAT)	45	35	4
Bond liability	202,871	210,728	212,168
Short-term loans	50,000	50,000	49,499
Cash and cash equivalents	31,307	17,178	14,306
Net Debt	305,047	326,256	330,947

#### Loan portfolio servicing schedule, USD mln\*



<sup>\*</sup>Excluding interest

<sup>\*\*</sup>Excluding Eurobonds

# 4. Outlook

## Outlook

In Q4 2016, we expect a partial recovery in demand for shell eggs and dry egg products and the sales price for shell eggs in the run up to winter holidays

#### The strategy for Q4 2016 includes:

- Keeping the number of laying hens and shell egg production flat in order to stimulate local demand and growth in the price of shell eggs in the domestic market to achieve profitability
- Moderately growing sales of dry egg products and their inventories formed in Q2 and Q3 2016
- Continuing to increase sales via all available distribution channels, focusing on higher margin supermarkets, and on additional export opportunities in existing and new markets

# Appendix

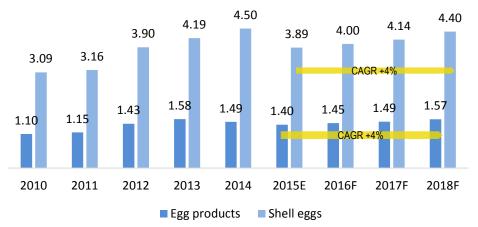
# Asset map

#### Vertically integrated business model and production facilities across **Ukraine:** Total production capacity of 8.6 bn eggs and 30.1 mn laying hens\* New full cycle poultry complexes Avis and Chornobaivske with total production capacity of 3.5 bn eggs and 11.2 mn laying hens Imperovo Foods egg processing plant with a processing capacity of 6 mn shell eggs per day Kharkiv Khmelnitsky Cherkassy Vinnitsa Ivano-Frankiysk Kropyvnytsky Luhansk Dnipro Chernivtsy Donetsk Mykolaiv - Laying farms - Rearing farms Kherson - Feed mills Azov Sea - Hatcheries Black Sea - Long-term storage facilities - Poultry complexes Avis and Chornobaivske - Imperovo Foods egg processing plant Simferopol O - Temporarily suspended facilities due to the ongoing military conflict in Eastern Ukraine and annexation of Crimea

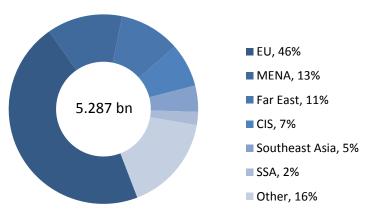
<sup>\*</sup> Including temporarily closed facilities in the East and Crimea with a total capacity of 8.4 mln laying hens

# World egg and egg product market

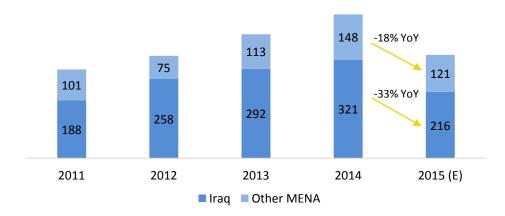
# World imports of eggs and egg products, USD bln



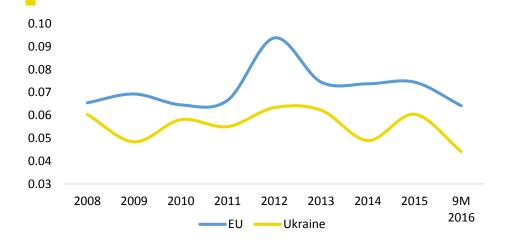
# Breakdown of world imports of eggs and egg products in 2015E, USD mln



#### Imports of shell eggs in MENA, tonnes



#### Average sales price of shell eggs in the EU and Ukraine, EUR/egg



# Balance sheet

USD'000	31.12.2015	30.09.2016	%
NON-CURRENT ASSETS	430,357	392,310	(9%)
Property, plant and equipment	404,930	378,042	
Non-current biological assets	13,403	3,014	
Deferred tax assets	2,761	5,437	
Held to maturity investments	9,257	5,812	
Other non-current assets	6	5	
CURRENT ASSETS	193,814	156,073	(19%)
Inventories	58,149	60,866	
Current biological assets	13,736	12,415	
Trade accounts receivable, net	56,665	33,734	
Prepaid income tax	72	31	
Prepayments and other current assets, net	21,027	15,959	
Taxes recoverable and prepaid	12,858	18,762	
Cash and cash equivalents	31,307	14,306	
TOTAL ASSETS	624,171	548,383	(12%)
TOTAL FOLLITY	235,055	450.004	(33%)
TOTAL EQUITY NON-CURRENT LIABILITIES	298,658	158,304	(1%)
CURRENT LIABILITIES	90,458	295,446	5%
	19,125	94,633	376
Current portion of non-current liabilities	50,000	31,516	
Short-term loans	·	49,499	
Frade accounts payable	3,375	3,177	
Other payables	17,958	10,441	0.20/
TOTAL LIABILITIES	389,116	390,079	0.2%
TOTAL EQUITY AND LIABILITIES	624,171	548,383	(12%)
NET DEBT at the date	305,047	330,947	8%

# Income statement

USD'000	2015	9M 2015	9M 2016	YoY,%
REVENUE	229,924	176,477	111,105	(37%)
Income from revaluation of biological assets at fair value Cost of sales	1,391 (209,190)	2,590 (166,147)	(3,948) (103,984)	
GROSS PROFIT	22,125	12,920	3,173	(75%)
General administrative expenses	(7,195)	(5,453)	(5,995)	
Distribution expenses	(10,773)	(8,893)	(4,738)	
Income from government grants and incentives	107	85	74	
Income from special VAT treatment	25,098	12,735	4,977	
Other operating income/expenses, net	(116,466)	(113,463)	(20,078)	
OPERATING PROFIT/(LOSS)	(87,104)	(102,069)	(22,587)	_
Financial income	3,978	3,097	2,197	
Financial expenses	(32,528)	(20,520)	(19,189)	
Gains/(losses) on exchange	(43,616)	(33,496)	(2,030)	
PROFIT/(LOSS) BEFORE TAX	(159,270)	(152,988)	(41,609)	-
Income tax credit	880	2,502	2,840	
PROFIT/(LOSS) FOR THE PERIOD	(158,390)	(150,486)	(38,769)	-
EBITDA	(1,417)	(84,303)	(10,018)	-
EBITDA margin	-	-	-	-

# Cash flow statement

USD'000	9M 2015	9M 2016
LOSS BEFORE INCOME TAX	(152,988)	(41,609)
OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES	28,367	14,008
(Increase)/decrease in net working capital	(18,061)	(16,007)
Interest paid	(3,439)	(2,542)
Income tax paid	(54)	(28)
NET CASH GENERATED FROM/(USED IN) OPERATING ACTIVITIES	6,813	(4,569)
Purchases of PP&E	(32,542)	(11,419)
Proceeds from sale of non-current assets	-	505
Interest received	2,134	2,485
NET CASH GENERATED FROM/(USED IN) INVESTING ACTIVITIES	(30,408)	(8,429)
NET CASH GENERATED FROM/(USED IN) FINANCING ACTIVITIES	(6,930)	(4,071)
NET INCREASE/(DECREASE) IN CASH	(30,526)	(17,069)
Cash at the beginning of the year	117,856	31,307
Impairment of funds	(28,701)	-
Effects of translation into presentation currency	(16,314)	68
Cash at the end of the period	42,315	14,306