

**H1 2012 Financial Results Presentation** 



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## **AVANGARD'S PRESENTATION TEAM**



Iryna Marchenko Chief Financial Officer



**George Givishvili Chief Marketing Officer** 



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- 2. MARKET REVIEW
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## **APPENDIX**



## 1. BUSINESS AND OPERATIONS OVERVIEW



## 1.1. AVANGARD'S OVERVIEW

## #1 egg / dry egg products producer in Ukraine\*

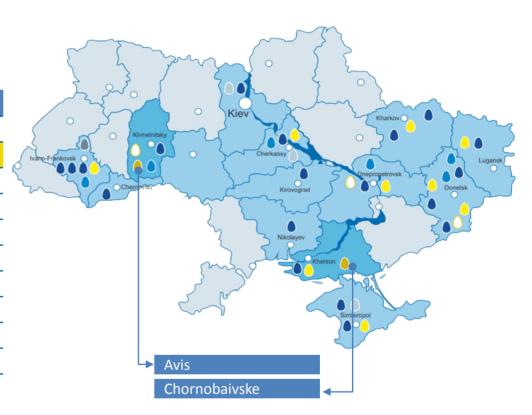
- 53% share in the industrial production of shell eggs in 1H2012
- 93% share in the production of dry egg products in 1H2012

## #1 producer in Eurasia/ #2 producer globally\*\*

Company	Country	Laying Hens (mln heads)
Cal-Maine Foods	USA	29
Avangard	Ukraine	21
Proteina Animal	Mexico	19
Rose Acre Farm	USA	18
Moark	USA	14
Bachoco	Mexico	12
Rembrandt Enterprises	USA	11
Hillandale Group	USA	10
Michael Foods	USA	10
Sparboe Foods	USA	10

## Investment projects update

- greenfield Avis and Chornobaivske complexes and Imperovo are on schedule
- production sites are fully compliant with European standards
- the actual utilization of the sites corresponds to the operational plans of the Company



#### **Production capacities:**

- 19 farms for laying hens;
- 6 feed mills;
- Imperovo Foods egg processing plant;
- 3 second order breeder farms;
- 9 farms for rearing young lying hens;
- 2 new projects: Avis and Chornobaivske;
- 3 long-term storage facilities.

<sup>\*</sup>According to data from SSCU, Pro-Consulting

<sup>\*\*</sup> as at YE2011, according to World Poultry Magazine



## 1.2. STRONG OPERATIONAL AND FINANCIAL PERFOMANCE

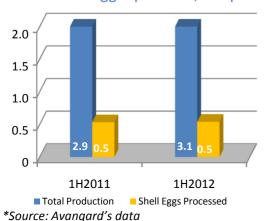
#### Strong operational performance

- Shell eggs production (+8%): 3.1 bln pcs in 1H2012 vs. 2.9 bln pcs in 1H2011
- Average selling shell eggs price grew by 26%
- Dry egg products production (+22%): 7.1 thou tons in 1H2012 vs. 5.8 thou tons in 1H2011
- Export sales of eggs and egg products in egg equivalent reached 342 mln.pcs.
- Sales to supermarkets: 31% in 1H2012 vs. 30% in 1H2011
- Poultry flock (+6%): 25.9 mln heads in 1H2012 vs. 24.4 mln heads in 1H2011

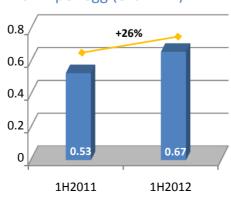
### Strong financial performance

- Revenue (+27%): \$284m in 1H2012 (\$224m in 1H2011)
- EBITDA (+34%): \$122m in 1H2012 (\$91m in 1H2011)
- EBITDA margin (+2%): 43% in 1H2012 (41% in 1H2011)
- Net debt/EBITDA\*\*: -0.02 in 1H2012

### Production of Shell Eggs and Egg Products in Egg Equivalent, bln pcs

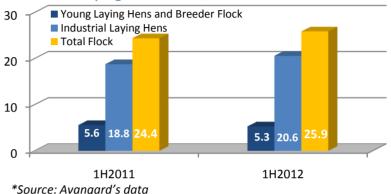


### Average Selling Price of Eggs, UAH per egg (excl. VAT)



\*Source: Avangard's data

#### Industrial Laying Hens Flock, mln heads

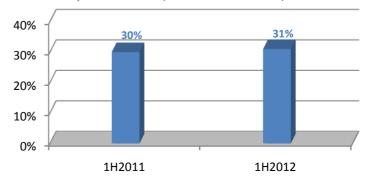


#### Key Financial Indicators, USD mln.



\*Source: Avanaard's data

#### Sales to Supermarkets (in volume terms)



\*Source: Avangard's data

<sup>\*\*</sup>based on LTM EBITDA

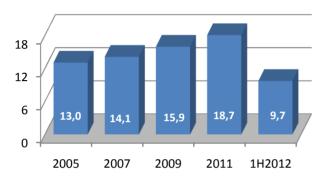


# 2. MARKET REVIEW



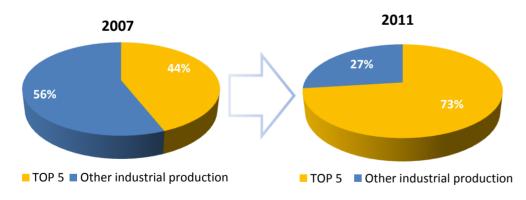
## 2.1. UKRAINIAN EGG MARKET TRENDS

## Production of Shell Eggs in Ukraine, bln pcs



\* Source: SSCU, Pro-Consulting

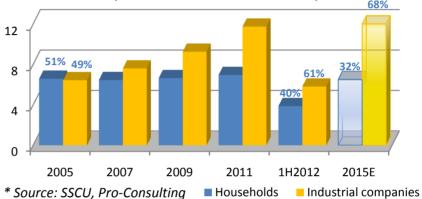
## Industry Consolidation, Share in Industrial Production of Eggs



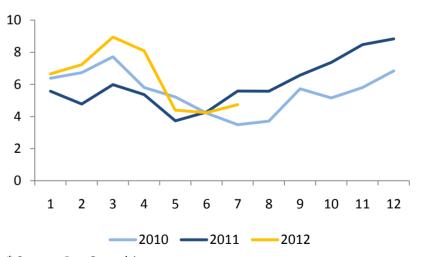
TOP 5 = Avangard, Inter-Zaporozhie, Ovostar, Kievska, Agrofirma Berezanska PF

\* Source: Pro-Consulting

## Industrial Companies vs Households, bln pcs



## Eggs Price, Ukraine, UAH/dozen of eggs



\* Source: Pro-Consulting

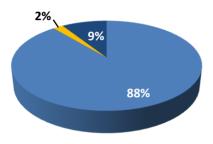


## 2.2. STREAMLINE DISTRIBUTION AND CUSTOMER BASE

### Sales of Eggs by Distribution Channels, %

## **2009** Wholesale customers: 280

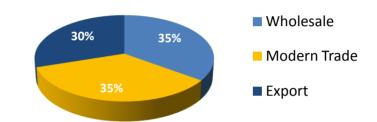
Key account customers: 12





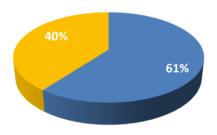
#### 2012

Wholesale customers: 62 Key account customers: 28

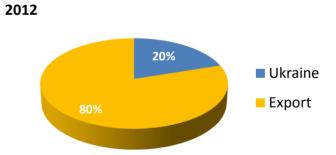


## Sales of Egg Products by Distribution Channels, %

2009







## **Key Domestic Customers of Egg Product**









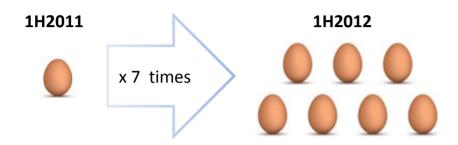


- Growing focus on modern trade (supermarket chains) as primary distribution channel
- Exclusive contracts with key local and leading multinational food manufacturers



## 2.3. VALUE ADDED PRODUCT LINE

## Sales of Branded Eggs



## Sales of Packaged Shell Eggs in 1H2012



## Sales of "Kvochka" by Avangard's Major Key Accounts

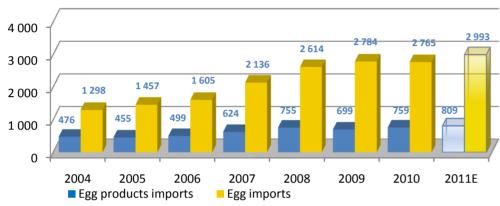
Supermarket	%
ATB	35%
Silpo	33%
Pakko	8%
Veluka Kushenya	7%
Eko	7%
Karavan	3%
Metro	3%
Ekspansyya	2%
Krai	2%

- "Kvochka" demonstrates positive dynamics in the leading largest Ukrainian supermarket chains
- "Kvochka" shows a steady growth since the YE2011 supported by introduction of new SKU's
- We target 50% market share by the end of 2012 due to further initiatives
- Packaged shell eggs under the "Kvochka" umbrella brand are represented in the most popular consumed price segments.

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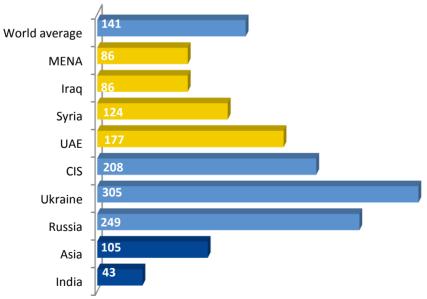
## 2.4. WORLD MARKET TRENDS

#### World Imports of Eggs and Egg Products, \$mIn



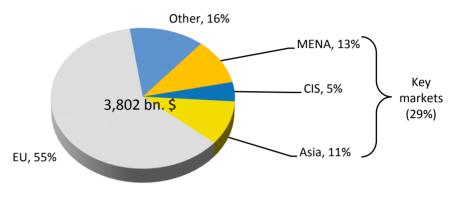
<sup>\*</sup> Source: International Trade Center, Pro-Consulting

#### Egg Consumption per Capita in 2011, pcs per year



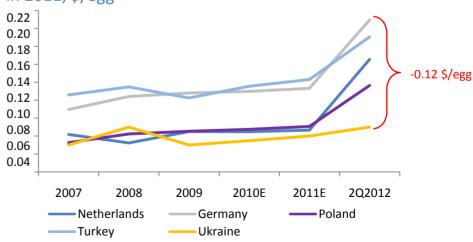
<sup>\*</sup> Source: FAO, SSCU, Pro-Consulting, International Trade Center

#### World Imports of Eggs and Egg Products in 2011E, \$mIn



<sup>\*</sup> Source: International Trade Center

# Producer Price of Eggs among the Largest Exporters in 2011, \$/egg\*\*



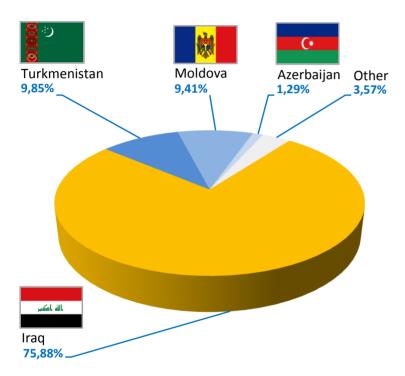
<sup>\*</sup> Source: FAOstat, Pro-Consulting \*\* 1 egg ≈ 57.75 g

Note: av. price in the EU in Jun'12 grew by 34% y-o-y after enforcement implementation of EU Directive in Jan'12 vs. 4% decrease in Jun'2011 y-o-y



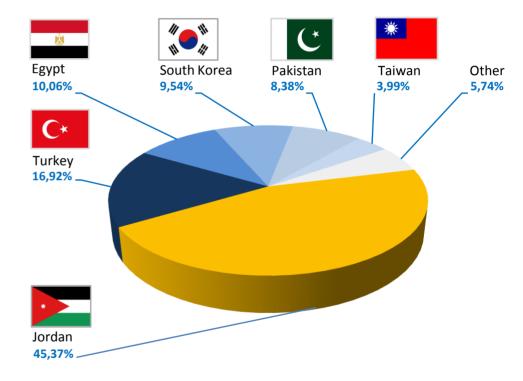
## 2.5. FOCUS EFFORTS ON INCREASING EXPORT CAPACITY

Eggs Sales by Market (Key Markets) in 1H2012, % (in natural terms)



<sup>\*</sup> Source: SSCU, Avangard's data

# Egg Powder Sales by Market (Key Markets) in 1H2012, % (in natural terms)



- Avangard supplies Iraq with eggs, while also playing key role in CIS trade
- MENA and Asian markets are key export markets for egg products



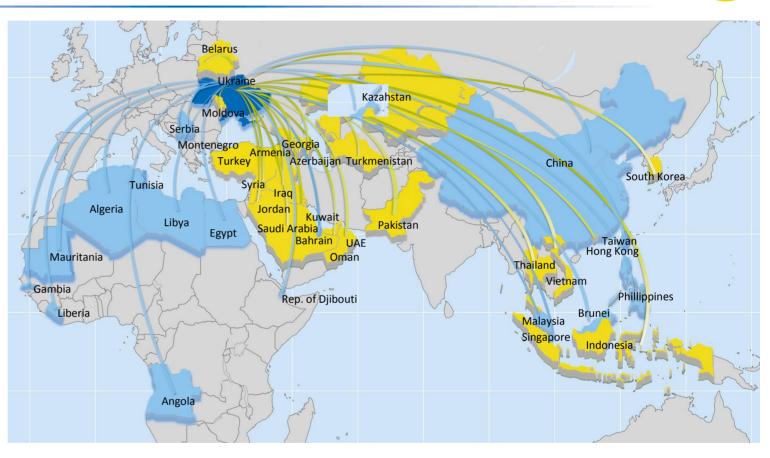
## 2.6. EXPORT – INCREASING CAPACITY

#### 2009-2011 +2012 ✓ Algeria Armenia ✓ Angola Azerbaijan ✓ Bahrain Belarus China Georgia ✓ Egypt Hong Kong √ Gambia Indonesia ✓ Liberia Iraq ✓ Libya Jordan ✓ Malaysia Kazakhstan ✓ Mauritania Kuwait Montenegro Moldova **Philipines** Oman ✓ Rep. of Djibouti Pakistan Serbia Saudi Arabia √ Singapore South Korea ✓ Taiwan Syria ✓ Tunisia Thailand Turkey

Turkmenistan

UAF

Vietnam



Total for 2009-2011: **21 markets**Total for 2009-2012: **38 markets** 

\*Shell eggs are transported within 28 days.

✓ The company is already

exporting to

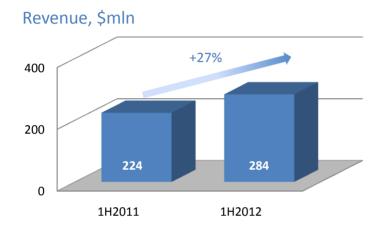
these markets



# 3. FINANCIAL RESULTS

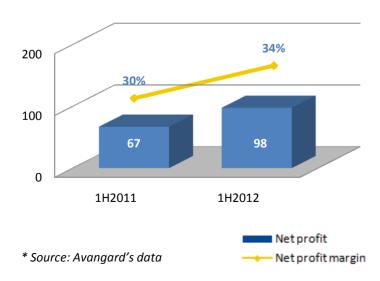


## 3.1. KEY FINANCIAL HIGKLIGHTS: 1H2012 vs 1H2011

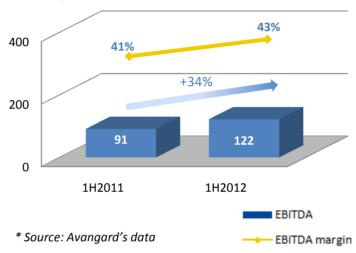


<sup>\*</sup> Source: Avangard's data

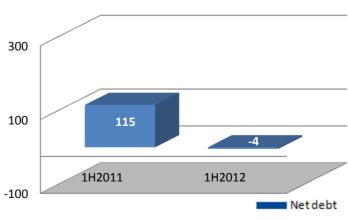
## Net Profit, \$mln



## EBITDA, \$mIn



## Net Debt Position, \$mln

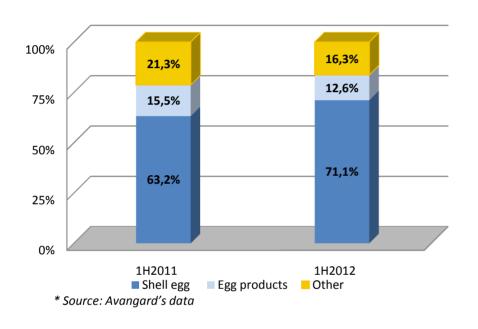


\* Source: Avangard's data



## 3.2. KEY SEGMENT RESULT

## Sales Revenue Structure, US\$ thou



#### SALES REVENUE, USD'000 1H2011 1H2012 change, % Shell egg 141,423 201,506 +42% Egg products 34,808 35,803 +3% Other 47,709 46,253 -3%

## Drivers of Shell Eggs Revenue Growth in 2011, US\$ thou



\* Source: Avangard's data



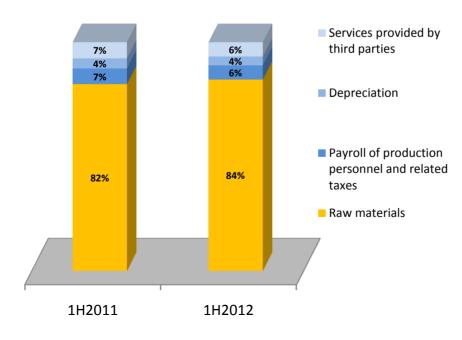
## 3.3. COST STRUCTURE

#### **Cost of Sales**

\$'000	1H2011	1H2012
Raw materials	126,482	157,318
Salaries and wages	10,620	11,653
Depreciation	6,864	7,321
Services provided by third parties	11,001	11,777
Other	33	83
Total COGS	155,000	188,152

<sup>\*</sup> Source: Avangard's data

#### Cost of Sales Structure

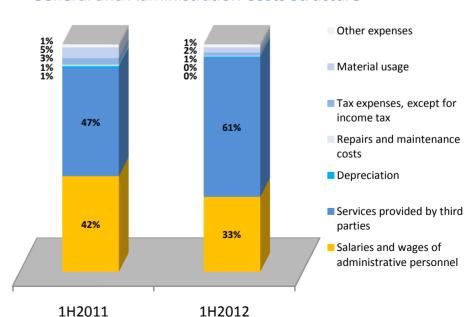


#### **General and Administration**

\$'000	1H2011	1H2012
Salaries and wages	2,108	4,038
Services provided by third parties	2,378	7,516
Depreciation	46	53
Repairs and maintenance	32	38
Tax expenses, except for income tax	143	166
Material usage	239	289
Other	65	158
Total G&A	5,011	12,258

<sup>\*</sup> Source: Avangard's data

#### General and Administration Costs Structure



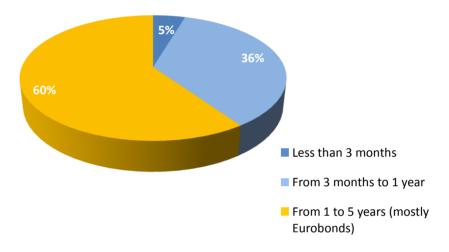


## 3.4. DEBT STRUCTURE

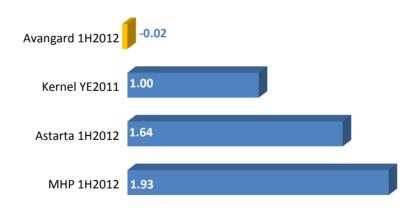
\$'000	1H2011	1H2012	% change
Total Debt	(262,303)	(328,245)	+3,2%
Long-term	(215,646)	(231,150)	-1,1%
Short-term	(46,656)	(91,990)	+ 17,8%
Cash and Cash Equivalents	146 578	332,617	
Financial Assistance Issued	889	-	
Net Debt/(Net Cash)	114,836	(4,372)	
Net Debt/6M EBITDA	1.3	-0.04	
Net Debt/LTM EBITDA	0.5	-0.02	

<sup>\*</sup> Source: Avangard's data

## Structure of Working Capital Components by Maturity, in \$ m



## Net Debt/EBITDA\*



<sup>\*</sup>Based on LTM EBITDA, Companies FS

- Most of Avangard's debt is composed of long-term bonds issued in October, 2010
- Net Debt ratio is on a very attractive level compared to traded Ukrainian peers



# 4. INVESTMENT PROJECTS UPDATE



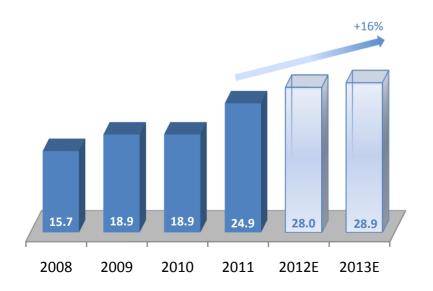
# 4.1. INCREASING CAPACITY TO BECOME WORLD'S #1 PRODUCER: AVIS AND CHORNOBAIVSKE

## Breakdown of Capital Expenditure

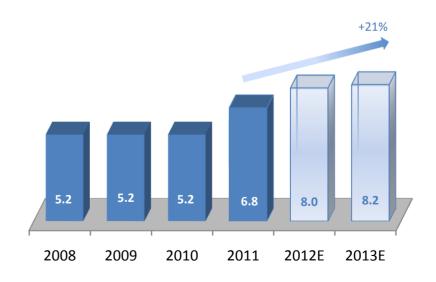
\$ mln	Before IPO	2010	2011	2012	2013	Total
Avis	124	54	59	70	0	307
Chornobaivske	147	14	51	72	20	304
TOTAL CAPEX	271	68	110	142	20	611

<sup>\*</sup> Source: Avangard's data

### Capacity, mln laying hens



## Capacity in Production of Shell Eggs, bln pieces





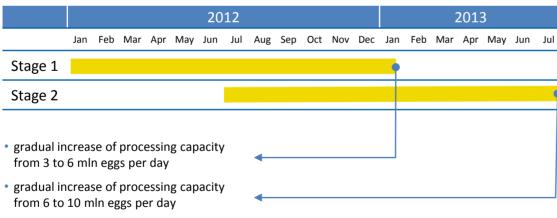
# 4.2. INCREASING CAPACITY TO BECOME WORLD'S #1 PRODUCER

## Breakdown of Capital Expenditure

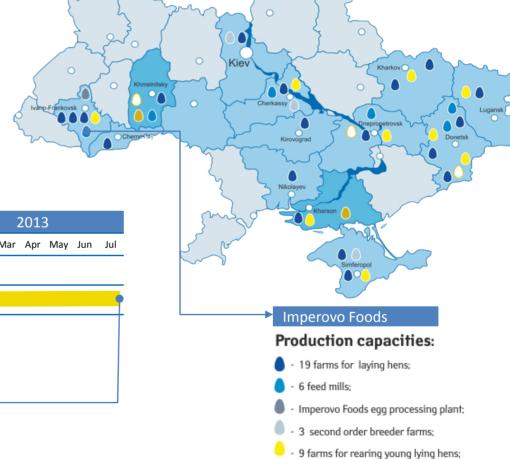
\$ mln	2012	2013
Imperovo Foods	158	2

<sup>\*</sup> Source: Avangard's data

## Imperovo Expansion - Indicative Timetable



<sup>\*</sup> Source: Avangard's data



2 new projects: Avis and Chornobaivske;

- 3 long-term storage facilities.



# 5. OUTLOOK



## STRATEGY TO DELIVER FURTHER GROWTH

- Expand Production Facilities and Increase Efficiency
- Completion of ongoing investment projects Avis and Chornobaivske to increase total capacity to 28.9 mln of laying hens and to 8.2 bln shell eggs by 2013
- Expansion of Imperovo production facilities from 3 mln to 10 mln shell eggs per day
- Construction of biogas plants to efficiently utilize chicken manure
- Continue to Explore Market
  Potential to Maximize
  Profitability
- Solidify the company's market share in Ukraine supported by:
  - consolidation in the market and decline of household production
  - competitive cost structure due to the vertical integration

- Streamline Distribution and Expand Customer Base
- Negotiate direct contracts with local retailers and introduce "private labels"
- Introduce innovative customer loyalty programs
- Develop and expand cooperation with multinational FMCG companies in Ukraine (Nestle, Kraft foods, etc.)
- 4 Develop and Introduce Value Added Product Lines
- Capitalize on growing "Kvochka" and the introduction of "Organic Eggs" brands
- Further development of portfolio of the value added proposition under "Kvochka" brand umbrella
- Extend packaged egg category beyond Ukraine with tailor made offers / private labels for export markets
- Focus Efforts on Increasing Export Capacity
- Capitalize on the rising demand from the Middle East, Asia and CIS
- Capture additional demand from the EU after obtaining necessary export permits
- Enter the Russian market (regulation permitting)

Avangard's strategy is aimed at maximizing its shareholder value



# 6. Q&A



## **APPENDIX**



## **1H2012 FINANCIAL HIGHLIGHTS – BALANCE SHEET**

US\$'000	1H2011	1H2012	change, %
NON-CURRENT ASSETS	544,497	695,566	+28%
Fixed Assets	405,773	574,88	_
Non-Current Biological Assets	53,617	45,557	_
Other	85,107	75,129	_
CURRENT ASSETS	584,832	721,935	+23%
Cash & cash equivalents	146,578	332,617	_
Inventories	185,039	165,595	_
Trade Accounts Receivable	69,652	29,992	_
Other	183,563	193,731	_
TOTAL ASSETS	1,129,329	1,417,501	+26%
TOTAL EQUITY	812,142	1,036,580	
NON-CURRENT LIABILITIES	222,344	207,650	
CURRENT LIABILITIES	94,843	173,271	
TOTAL LIABILITIES	317,187	380,921	- +20%
NET DEBT	114,836	-4,372	-104%



## **1H2012 FINANCIAL HIGHLIGHTS – INCOME STATEMENT**

US\$'000	H1 2011	H1 2012	change, %
REVENUE	223,940	283,562	+27%
Income from revaluation of biological assets at fair value	15,561	19,684	
Cost of sales	-155,24	-189,308	•
GROSS PROFIT	84,263	113,938	+35%
General administrative expenses	-5,011	-12,258	
Distribution expenses	-3,553	-7,958	
Income from government grants and incentives	0,159	0,153	•
Income from special VAT treatment	11,231	18,935	•
Other operating income/expenses, net	-2,992	1,673	
OPERATING PROFIT/(LOSS)	84,097	114,483	+36%
Financial income	0,829	0,420	
Financial expenses	-15,766	-17,298	
PROFIT BEFORE TAX	69,16	97,605	+41%
Income tax expenses	-2,124	-0,005	
PROFIT/(LOSS) FOR THE PERIOD	67,036	97,600	+46%
EBITDA	91,194	122,127	+ <b>34%</b>
% margin	41%	43%	ı



## 1H2012 FINANCIAL HIGHLIGHTS – CASH FLOW STATEMENT

US\$'000	1H2O11	1H2O12
PROFIT BEFOR INCOME TAX	69,160	97,605
OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES	77,522	100,534
(Increase)/decrease in net working capital	-47,501	51,821
Interest paid	-4,046	-5,099
Income tax paid	-0,003	-0,037
NET CASH GENERATED FROM/(USED IN) OPERATING ACTIVITIES	25,972	147,219
Purchases of PP&E	-50,916	-50,994
(Increase)/Decrease in bank deposits	0,230	-
Net cash generated from/(used in) other investment activities	-	0,420
NET CASH GENERATED FROM/(USED IN) INVESTING ACTIVITIES	-50,686	-50,574
NET CASH GENERATED FROM/(USED IN) FINANCING ACTIVITIES	-11,774	-1,847
Effects of translation into presentation currency	0,001	0,005
Decrease/ (increase in restricted cash)	-9,879	1,200
NET INCREASE/(DECREASE) IN CASH	-46,366	96,003
Cash at the beginning of the year	183,065	230,640
Cash at the end of the year	136,699	326,643