

# **KEY FACTS**

1H2011

## Business Description - 🕜

- Avangard is one of the leading agroindustrial companies in Ukraine, focusing on the production of shell eggs and egg products.
- According to Pro-Consulting, in 2010, Avangard had an estimated domestic market share of the industrially produced shell eggs market of approximately 43% and an estimated domestic market share of the dry egg products market of approximately 79%.
- Avangard's production facilities are located in 14 of the 24 regions of Ukraine and also in the Autonomous Republic of Crimea.
- Avangard exports its shell eggs and egg products to the countries of the Middle East, Asia and the CIS.

### Financial Summary

US\$ mln	2010	2009	2008	2007
Revenue	440	320	302	128
Gross Profit	158	107	82	20
EBITDA	194	152	114	39
Net Income	62	134	77	30
EPS,\$	32	25	40	1,512
CAPEX	82	32	328	54

### **Operational Summary**

	1H2O11	2010	2009	2008
Shell eggs production, m	2,875	4,420	3,634	2,422
Shell eggs av. selling price, UAH/egg (excl. VAT)	0.53	0.57	0.56	0.48
Total flock, m birds	24.4	24.3	16.1	14.0
Laying hens, m birds	18.8	18.7	14.0	12.2

### Our Leading Brand

**Key Diagrams** 



Avangard currently has several registered trademarks for its shell eggs and egg products, but intends to continue to focus its marketing efforts on enhancing the value of its trademarks. Management believes that its trademarks are perceived as representing high quality and reliability thereby helping to support Avangard's pricing strategy. In autumn of 2010, Avangard has launched a new trademark for its shell eggs - "Kvochka".

Photo of the grow-out farms for laying hens at Avis, July 2011

Pls. read more about investment projects at http://avangard.co.ua/eng/about/projects/

### Key Ratios & Profitability

	2010	2009	2008	2007	
Ratios					
P/S	2.8	-	-	-	
P/E	6.9	-	-	-	
EV/EBITDA	7.0	-	-	-	
Net debt/EBITDA	0.4x (excl. IPO proc.)	0.7x	1.9x	6.7x	
Debt/Equity	0.1	0.7	4.3	4.5	
EBIT/Total interest	6.0	3.1	2.0	1.5	
Profitability					
Gross margin, %	36	33	27	15	
EBITDA margin, %	44	48	38	30	

### Sales Trough Leading Supermarkets

Sales thought leading supermarkets in Ukraine:

















sales volumes (1H2010 - 7%).







# Egg sales breakdown by destination, 2010

Sales breakdown by segment, 2010

Source: Company data

- Shell egg
- Egg products
- Poultry
- Animal feed Other
- Domestic
- Export

# COGS breakdown by major item, 2010

In 1H2011, the share of sales through supermarkets increased to 30% of the total shell eggs

- Raw materials
- Salaries and wages
- Depreciation
- Other

Source: Company data Source: Company data



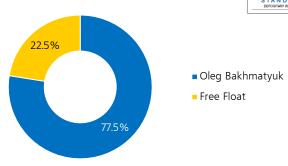


# KEY FACTS

# Shareholder Structure - 😯

### **Share Capital Structure**



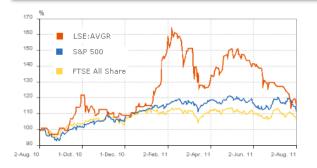


### Securities Information

GDR\ADR's	<u>•</u>	Bonds	<u> </u>
Ticker	AVGR	Format	Reg S
Stock Exchange	LSE	Amount, \$ mln	200
Deal Size	1,437,500 new ordinary shares in the form of GDRs	Maturity	29 October 2015
Use of Proceeds	Finalization of new capacity expansion programs	Coupon	10%, payable semi- annually in arrears on 29 Apr and Oct commencing on 29 Apr 2011
Proceeds	USD 208 m	Listing	LSE
Offer Price	\$15.0 per GDR	Issue Rating	B (Fitch Ratings)

### GDR's Performance - 😯

Source: Company data as of December 2010



### Bond's Performance - 😯



# Board of Directors - (?)



Oleg Bakhmatyuk Non-Executive Chairman Read more

Served as the director of "Prykarpatska Finansova Kompaniya" LLC in 2004, as the president of "Stanislavska Torgova Kompaniya" LLC in 2005, as the Deputy Chairman of the Management Board of "NAK Naftogaz" of Ukraine from 2005 until 2006. Mr. Bakhmatyuk is a controlling shareholder of the Company and the Chairman of the Company. Mr. Bakhmatyuk owns other companies in the food, transport, real estate and financial sectors. Avangard remains his largest business



Oleg **Pohotsky** Independent director Read more

Mr. Pohotsky holds an MBA from the Harvard University Graduate School of Business and a JD degree from the University of Miami. He also holds a BSChE degree from Clarkson University. Mr. Pohotsky has been the managing partner of Right Bank Partners and serves on the boards of two NYSE-listed closed end funds. Mr. Pohotsky also serves on the Board of Advisors of Kaufman & Co., a Boston-based boutique investment banking firm and in the Position of Senior Advisor to GovernanceMetrics International. Mr. Pohotsky serves as an independent director of the company since 2011.



Nataliya Vasylyuk Chief Executive Avangard from 2007. Officer Read more

Served as the director of sales and marketing in "Prykarpatska Finansova Kompaniya" LLC in 2004. She served as the chief financial officer of "STC Investments" LLC from 2004 until 2007. Ms Vasylvuk served as the chief executive officer of



Iryna Marchenko Chief Financial Officer Read more



Oksana Prosolenko **Head of Business** Development Read more

Ms. Prosolenko served as the head of marketing and analysis of the Association of the Union of Poultry Breeders of Ukraine from 2005 until 2006. She then served as the chief marketing officer of "Boryspil Agro-Trade" LLC, a company active in the poultry sector. Ms. Prosolenko served as the chief marketing director of LLC "Agroholding Avangard" from 2007 until 2009. Ms. Prosolenko has served as the head of the marketing department of CJSC "Avangard" since 2010.

From 2005 until 2007, Ms. Marchenko served as the chief accountant of "Manufactura" LLC. Ms. Marchenko has served as the director of LLC "Agroholding Avangard" since 2007.

### **IR & PR-Contacts**

#### Victoria Korolchuk

Head of Investor Relations

Mob.: +38 067 214 84 23

### Lidia Slivotska

Head of Public Relations

Mob.: +38 067 447 97 42